

S-E-C-R-E-T

Jul
11 April 1969

C E N T R A L I N T E L L I G E N C E A G E N C Y

MEMORANDUM FOR: Mr. David Mark, State (INR)

DIA
 Boards and Estimates
Division, NSA

SUBJECT : Scheduling of Soviet Military Estimates

1. The USIB has now approved a schedule which calls for completion of the three major Soviet military estimates -- NIEs 11-8-69, 11-3-69, and 11-14-69 -- in September, October, and November, respectively. It also calls for concurrent production and coordination of the corresponding NIPP sections. This is a tighter schedule than anything we have been able to achieve in the past. We are proposing, therefore, some changes in the production and coordination process that offer at least some hope of meeting the USIB schedule.

2. We propose that contributions focus upon changes from the last estimate. When these changes involve important judgments, they should be supported by evidence and by rationale. There are, of course, no strict limits as to what the contributions may address, but in general they should not attempt to cover all the ground covered by the NIE simply for the sake of completeness. Contributions to the NIEs and to the corresponding sections of the NIPP, including tables, are due on the same day.

3. We propose to produce the estimates piecemeal, starting with those sections of the NIEs which seem least likely to change appreciably or which are least susceptible to being changed by new evidence. Thus we plan to call for early contributions to those sections, which include the following: (1) the air defense section of NIE 11-3; (2) the naval sections of NIE 11-14; (3) all sections of NIE 11-8 except those dealing with ICBMs. Contributors

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GROUP 1
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S-E-C-R-E-T

should review these sections and the corresponding NIPP sections and propose changes to the present text and tables. Any developments that cannot be handled by modifications to the present text or that require more extensive treatment (e.g., status of MREM/IREM R&D activity) can be appended as annexes to the main contribution.

4. We plan to proceed with drafting and coordination on the basis of these early contributions with the object of producing a text of these sections for cleanup. This text will be held until the remainder of the estimate is completed, at which time the individual sections will be combined into a single text. We recognize that new evidence may necessitate changes in the earlier sections, but believe that these sections can be updated on the basis of supplemental contributions and coordinated at cleanup.

5. Attached is a proposed schedule giving dates for contributions and for USIB consideration. Contributions to the earlier sections should be prepared in accordance with the guidelines set forth above. Terms of Reference for the remaining sections of NIE 11-8-69 and for NIE 11-3-69 and for the NIPP will be issued shortly.



Executive Officer
National Estimates

Attachment

DISTRIBUTION B (MILITARY)

cc: Colonel J. D. Foulk, USA (ACSI)
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- 2 -

S-E-C-R-E-T

S-E-C-R-E-T

Attachment

PROPOSED SCHEDULE

| <u>Estimate</u> | <u>Contributions</u> | <u>USIB</u> |
|---------------------|----------------------|-------------|
| NIE 11-8-69 | | 4 September |
| ICBM, Space Weapons | 3 July | |
| Other Sections | 2 June | |
| NIE 11-3-69 | | 9 October |
| Air Defense | 13 June | |
| Other Sections | 8 August | |
| NIE 11-14-69 | | 20 November |
| Naval | 3 July | |
| Other Sections | 19 September | |

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